SELECT COMPLETED DEALS

Chief Strategy Officer at Smart Start (2018-2019)

- 1. Acquisition of Giner's transdermal alcohol sensing division
- 2. Integration of Swedish competitor Dignita into Smart Start

Manager at General Motors (2014 - 2015)

- 3. Investment of \$500 million in the ride sharing company Lyft
- 4. Financial assessment and negotiation of GM's powertrain IP licensing to an Asian party
- 5. Co-development of transmissions with first-tier automotive company (post-signing execution)
- 6. Vehicle co-development with international automotive company (post-signing execution)

Vice President at RBC Capital Markets (2010 - 2013)

- 7. Unsolicited offer to acquire Inmet Mining by First Quantum Minerals for \$5.1 billion (#1 North American mining deal in 2012)
- 8. Sale of 15% interest in ArcelorMittal Mines Canada to a consortium led by POSCO and CSC for \$1.1 billion (#1 global iron ore deal in 2012/13)
- 9. Acquisition of Afexa Life Sciences by Valeant Pharmaceuticals for \$92 million
- 10. Acquisition of TimberWest by bcIMC and PSP Investments for \$1.0 billion (#1 global forestry deal in 2011 and 2012)
- 11. Sale of Fronteer Gold to Newmont Mining for \$2.3 billion (#1 North American gold deal in 2011)
- 12. Sale of a minority interest in Optech to Teledyne Technologies
- 13. Acquisition of Baffinland Iron Mines by ArcelorMittal for \$500 million
- 14. Acquisition of Norsemont Mining by HudBay Minerals for \$435 million
- 15. Acquisition of 50% in project Renard by Stornoway Diamond Corporation for \$167 million
- 16. Sale of wealth management companies Partners in Planning and Titan to Investment Planning
- 17. Sale of National Leasing (leading independent Canadian leasing company) to Canadian Western Bank for \$130 million

Associate at RBC Capital Markets (2006 - 2009)

- 18. Acquisition of a fuel retailer Bluewave Energy for \$214 million by Parkland
- 19. Financial restructuring of a military protection equipment manufacturer Allen-Vanguard
- 20. Sale of Arawak Energy to Vitol Group for \$245 million
- 21. Acquisition of uranium company Aurora Energy Resources by Fronteer Gold for \$85 million
- 22. Sale of a flour milling company Dover Industries for \$158 million to a Parrish & Heimbecker
- 23. Sale of Fording to Teck Resources for \$14 billion (#1 North American mining deal in 2008)
- 24. Sale of broadcast equipment manufacturer ATX Networks to Trivest Partners
- 25. Sale of 15% interest in the Joslyn oil sands project to Occidental Petroleum for \$500 million
- 26. Buy-side of Husky Injection Molding Systems (world's largest brand name supplier of injection molding equipment to the plastics industry) by Onex for \$1 billion
- 27. Sale of Alcan to Rio Tinto for \$44 billion (#1 North American mining deal of all times)
- 28. Acquisition of fuel retailer Neufeld Petroleum by Parkland for \$135 million